

Report Title		Report RL
General Update		31/10/16 - 05
Report by	Antony Buchan	
Job Title	Head of Programme	
Date of meeting	31 October 2016	

Summary
This paper presents an general update on non-programme specific Resource London activities.

Recommendation
<ul style="list-style-type: none"> To note the updates.

Risk Management	
Risk	Action to mitigate risk
N/A	

Implications	
Legal N/A	
Financial	
The 2016-17 Resource London programme budget is £2.2million (inclusive of staffing, administration and delivery) and an outline budget approved by the Partnership Board. However, spend will be fluid throughout the year on all workstreams and subject to changes depending on when projects are delivered and when boroughs come forward to take advantage of the offerings. The spend against forecast is therefore subject to variations.	
Equalities None	
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Supporting Report

Purpose of the paper
This paper presents a general update on non-London waste authority support programme activity.

Report
Mayor of London
Sadiq Khan was elected Mayor of London on 5 th May, with Shirley Rodrigues announced as the deputy mayor for environment and energy on 17 th August, but did not commence the role until October. Prior to joining the Mayor's team Shirley was Acting Executive Director for Climate Change at the Children's

Investment Fund Foundation. Shirley has also previously worked for the GLA and London Councils in senior environmental policy roles.

LWARB's COO has met with the Deputy Mayor and we are working closely with GLA colleagues to provide intelligence that can be used to formulate and shape new mayoral policy.

The Mayor, through Shirley is looking to take a more active interest in LWARB than the previous administration, with particular focus on how Resource London and LWARB can help to contribute to meeting his manifesto commitments around waste.

Although no official announcements have been made, it is understood that the Mayor will review the statutory environmental strategies (including waste) and the Mayor's Spatial Development Strategy – the London Plan. Officers understand the draft timetable to be as follows:

- Draft Environment Strategy (including a waste chapter) – March 2017
- Draft London Plan – Summer 2017
- Final Environment Strategy – September 2017
- Final London Plan – Early 2019

LWARB

The LWARB Board has undergone a number of changes due to the Mayoral elections and the end of tenures on the 10 August 2016 for existing board members. London Councils has reappointed their independent members: Melville Haggard and Barbara Anderson, as well as their Cllr members: Bassam Mahfouz (Labour / Ealing) and Nick Paget-Brown (Conservative / RBKC). London Councils has also appointed Ian Wingfield (Labour / Southwark) and Feryal Demirci (Labour / Hackney) as new board members. Cllrs David Williams and Clyde Loakes were unable to stand for reappointment having already served two terms.

At the point of writing this paper LWARB had not been informed of who the Mayor's independent member will be or who will formally chair the LWARB board (the Mayor or his representative).

Cllr Clyde Loakes' tenure as the chair of the Partnership Board was extended to the end of November 2016 (which required a temporary amendment to the Committee terms of reference allow it to be chaired by a non-LWARB member). It is up to the LWARB board to appoint the chair of the Resource London board.

Resource London Partnership Board

In accordance with the terms of reference the Partnership Board membership will include

- An LWARB Board Member – Chair
- The LWARB COO
- A member of the WRAP Executive Board (the WRAP Appointee).

- A representative from the Chief Executives London Committee (CELC) (the CELC Appointee)
- A representative from the London Environment Directors' Network (LEDNet), (the LEDNet Appointee).

In addition the Partnership Board invites two non-voting observers from the GLA and London Councils.

The Partnership Board may appointment other members to the Partnership Board from key London stakeholders.

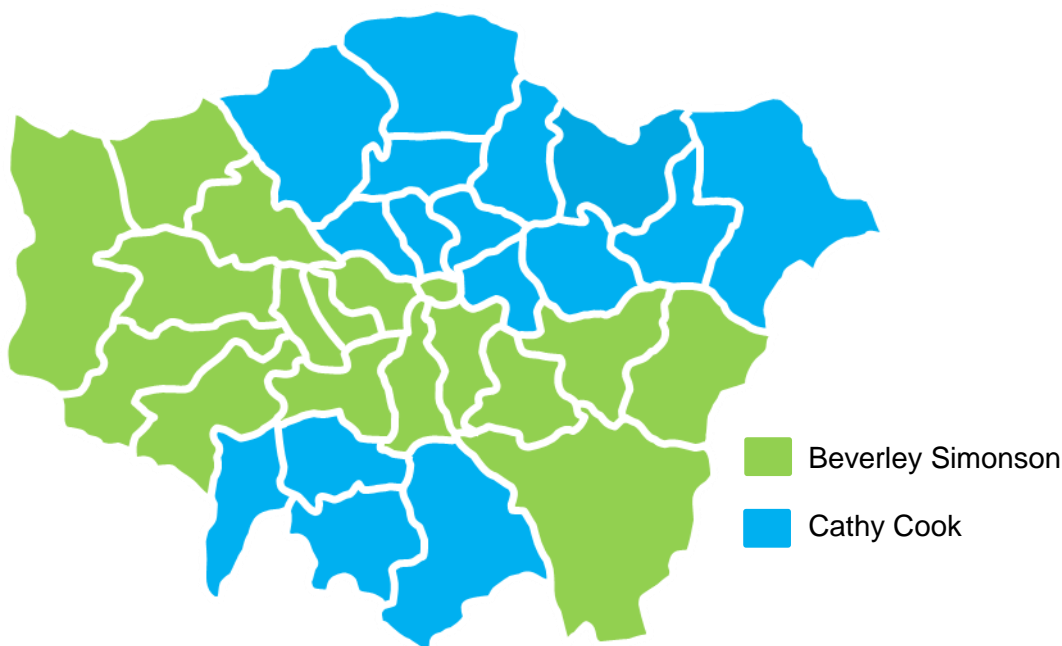
Since the last Partnership Board meeting WRAP has undergone a restructure. Marcus Gover has been appointed the CEO, with Peter Maddox appointed Director of Government Programmes. Claire Shrewsbury (previously Packaging Programme Area Manager at WRAP) has been appointed as England Funder Manager, and will take over Peter's role as key WRAP liaison for the Resource London programme.

Staffing

There have been three staff changes since the March meeting:

Gemma Scott went on maternity leave on 7 July.

Cathy Cook started with the team (as Gemma's maternity cover) on 13 June. Cathy joins the team from Rochford District Council, where she was the senior recycling officer, having implemented fortnightly residual collections and a comprehensive food waste intervention scheme to drive up capture rates. Cathy has taken over Gemma's contact details and is available on: cathy.cook@resourcelondon.org; 020 79603685 / 07766 698 313.



Violetta Lynch started on 1 September in the new position of Communications and Campaigns Officer. Violetta works with Ali Moore, our Communications and Behaviour Change Manager in delivering Resource London's consumer behaviour change activity.

Nicky Bradley started on 17 October as LWARB's administrative officer. Nicky will be providing 2.5 days per week of support to the Resource London team.

To date no further action has been taken on the appointment of the ECAP project manager as we are still awaiting official confirmation from the EU Life programme that we will receive match funding. Through WRAP we are in regular contact with the project monitor at NEMO and have impressed upon him the urgency of re-submission. Following our recent updates, he has provided feedback and the proposal was revised accordingly.

Conferences

Officers have spoken at the following conferences/seminars promoting the work of Resource London:

- LARAC: Antony Buchan spoke at the annual LARAC conference on 13 October presenting a seminar on the Domestic Rented Sector project.

Resource London e-newsletter

Resource London is delivering a number of innovation and development projects, as well as delivering a number of training and upskilling opportunities (see the innovation and development paper). The Programme currently relies on existing communication channels (LROG and ALCO) to communicate this activity. But these channels are often overlooked by officers due to the volume of material and requests circulated through them. Resource London is also inhibited by the amount of detail it can include. In order to more effectively communicate its activities and support offerings delivered by Resource London, officers have proposed a Resource London e-newsletter three times per year. However LWARB also produces a newsletter, therefore the proposal is being considered as part of a wider conversation on LWARB's corporate image and communications strategy. The e-newsletter would be used to communicate project updates or research findings as well as upcoming support or training opportunities. If approved the E-Newsletters will go out in January, May and September.

Resource London stakeholder survey

In order to track progress against RL objectives, a comprehensive evaluation process has been established consisting of KPIs, proxy indicators and annual tracker objectives. As part of the evaluation plan, a survey of key Resource London stakeholders will be undertaken three times at different stages of the programme, providing qualitative assessment of programme delivery. Following a competitive procurement Databuild Consulting Ltd, who are a specialist research agency were appointed in September to conduct the surveys. The first survey started in October and will report back in January 2017, with the findings shared with the Partnership Board.

The key objectives of this work are to:

- Assess the perceptions and levels of satisfaction of key stakeholders of the Resource London programme;
- Determine the effect the programme has had, in largely qualitative terms;
- Determine any areas for improvements; and
- Explore barriers to partner engagement.